

#### Risk Analysis

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(based on material from Lawrie Brown)

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## Security Management Overview

- Security requirements means asking
  - what **assets** do we need to protect?
  - how are those assets threatened?
  - what can we do to **counter those threats**?
- IT Security management means
  - determine security objectives and risk profile
  - perform security risk assessment of assets
  - select, implement, monitor controls

# IT Security Management

- IT Security Management: a process used to achieve and maintain appropriate levels of security (including confidentiality, integrity, availability, accountability, authenticity and reliability.)
- IT security management functions include:
  - determining organizational IT security **objectives**, **strategies**, **policies and security requirements**
  - identifying and analyzing security threats to IT assets
  - identifying and analyzing risks
  - specifying appropriate safeguards
  - implementation and operation of safeguards
  - developing and implement a security awareness program
  - incident handling

# ISO 27000 Security Standards

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ISO27000	a proposed standard which will define the vocabulary and definitions used						
	the 27000 family of standards.						
ISO27001	defines the information security management system specification and						
15027001	requirements against which organizations are formally certified. It replaces						
	the older Australian and British national standards AS7799.2 and BS7799.2.						
ISO27002	currently published and better known as ISO17799, this standard specifie						
(ISO17700)	code of practice detailing a comprehensive set of information security control						
(ISO17799)	objectives and a menu of best-practice security controls. It replaces the older						
	Australian and British national standards AS7799.1 and BS7799.1.						
ISO27003	a proposed standard containing implementation guidance on the use of the						
13027003	27000 series of standards following the "Plan-Do-Check-Act" process quality						
	cycle. Publication is proposed for late 2008.						
<b>ISO27004</b> a draft standard on information security management measurement to							
	organizations measure and report the effectiveness of their information						
	security management systems. It will address both the security management						
	processes and controls. Publication is proposed for 2007.						
ISO27005	a proposed standard on information security risk management. It will replace						
1802/003	the recently released British national standard BS7799.3. Publication is						
	proposed for 2008/9.						
ISO13335	provides guidance on the management of IT security. This standard comprises						
	a number of parts. Part 1 defines concepts and models for information and						
	communications technology security management. Part 2, currently in draft,						
	will provide operational guidance on ICT security. These replace the older						
	series of 5 technical reports ISO/IEC TR 13335 parts 1-5.						
	series of 5 technical reports 150/1120 TK 15555 parts 1-5.						

## Risk assessment approaches

- Baseline approach
  - Implements a basic general level of security controls and industry best practice ("best effort")
  - identify likelihood of risk and consequences
  - hence have confidence controls appropriate
- Informal approach
  - Some kind of informal, pragmatic risk analysis (mainly for SMEs), cheap and fast
- Detailed risk analysis
  - uses a formal structured process
- Combined approach

## Detailed Risk Analysis

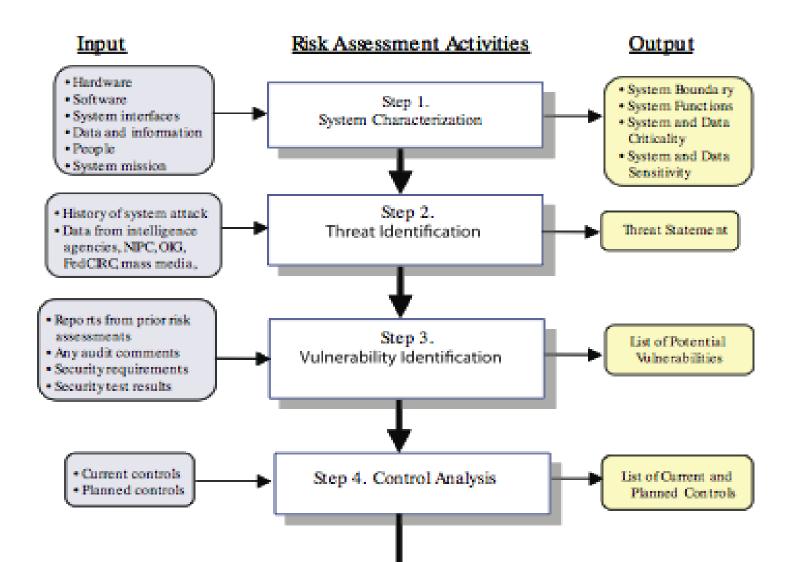
- most comprehensive alternative
- assess using formal structured process
  - with a number of stages
  - identify likelihood of risk and consequences
  - hence have confidence controls appropriate
- costly and slow, requires expert analysts
- may be a legal requirement to use
- suitable for large organizations with IT systems critical to their business objectives

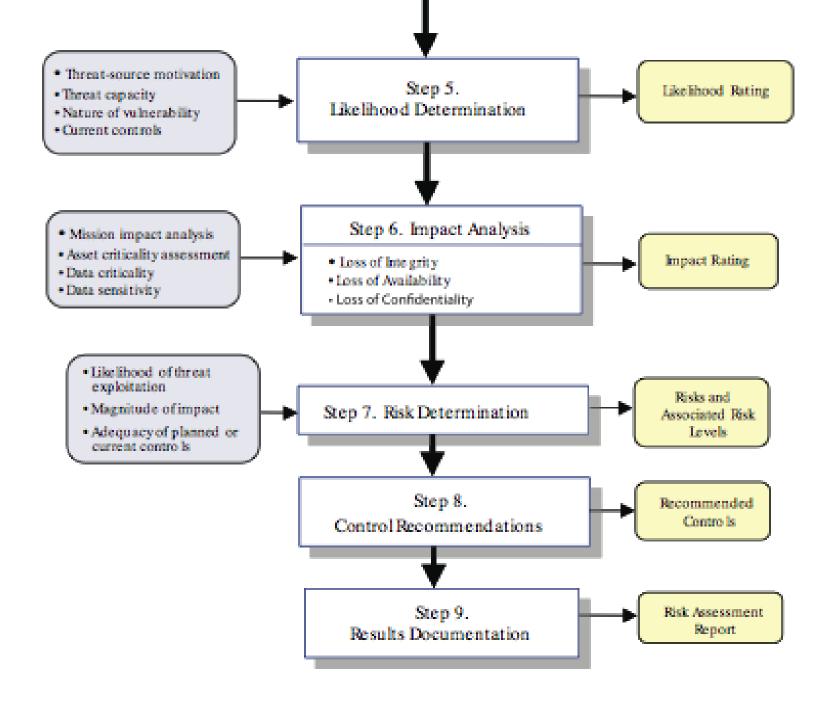
## Detailed Risk Analysis Process

- outline
- Prepare/check status
- Identify threat sources
- Identify vulnerabilities
- Determine likelihood
- Determine impact (consequences)
- Determine risk

Take action

#### Risk Assessment Process





#### **Establish Context**

- determine the broad risk exposure of the organisation
  - related to wider political / social environment
  - and legal and regulatory constraints
  - provide baseline for organization's risk exposure
- specify organization's risk appetite
- set boundaries of risk assessment
  - partly based on risk assessment approach used
- decide on risk assessment criteria used

#### Asset Identification

- identify assets
  - "anything which needs to be protected"
  - items of value to organization to meet its objectives
  - tangible or intangible
  - in practice try to identify significant assets
- draw on expertise of people in relevant areas of organization to identify key assets
  - identify and interview such personnel
  - see checklists in various standards

#### Threat Identification

- threats are anything that hinders or prevents an asset to provide the appropriate levels of the key security services:
  - confidentiality, integrity, availability, accountability, authenticity and reliability
- to identify threats or risks to assets, ask
  - who or what could cause it harm?
  - 2. how could this occur?
- assets may have multiple threats

#### Threat Identification

- Consider reasons and capabilities for human threat sources
  - motivation (why?, goals, rewards)
  - capability (skill)
  - resources (time, tools, money, etc)
  - deterrence (e.g. possible lawsuit)
  - probability of an attack
     (ab. the combination of the above)

## Vulnerability Identification

- identify exploitable flaws or weaknesses in organization's IT systems or processes
- hence determine applicability and significance of threat to organization
- note that you need a combination of a threat and a vulnerability to create a risk to an asset
- use lists of potential vulnerabilities in standards etc

## Analyse Risks

- specify likelihood of occurrence of each identified threat to asset given existing controls
  - management, operational, technical processes and procedures to reduce risk exposure
- specify consequence should the threat occur
- hence derive overall risk rating for each threat:
   risk =
   probability threat occurs x cost to organization
- in practice very hard to determine probabilities exactly, thus you may need to use qualitative (rather than quantitative) ratings for each
- aim to order resulting risks in order to treat them

## Determine Likelihood

Rating	Likelihood	Expanded Definition
	Description	
1	Rare	May occur only in exceptional circumstances and may
		deemed as "unlucky" or very unlikely.
2	Unlikely	Could occur at some time but not expected given current
		controls, circumstances, and recent events.
3	Possible	Might occur at some time, but just as likely as not. It may be
		difficult to control its occurrence due to external influences.
4	Likely	Will probably occur in some circumstance and one should
		not be surprised if it occurred.
5	Almost	Is expected to occur in most circumstances and certainly
	Certain	sooner or later.

## Determine Consequence

R	Rating	Consequence	Expanded Definition.
1	8	Insignificant	Generally a result of a minor security breach in a single area.  Impact is likely to last less than several days and requires only minor expenditure to rectify.
2		Minor	Result of a security breach in one or two areas. Impact is likely to last less than a week, but can be dealt with at the segment or project level without management intervention. Can gene rally be rectified within project or team resources.
3		Moderate	Limited systemic (and possibly ongoing) security breaches. Impact is likely to last up to 2 weeks and generally requires management intervention. Will have ongoing compliance costs to overcome.
4		Major	Ongoing systemic security breach. Impact will likely last 4-8 weeks and require significant management intervention and resources to overcome, and compliance costs are expected to be substantial. Loss of business or organizational outcomes is possible, but not expected, especially if this is a once off.
5		Catastrophic	Major systemic security breach. Impact will last for 3 months or more and senior management will be required to intervene for the duration of the event to overcome shortcomings. Compliance costs are expected to be very substantial. Substantial public or political debate about, and loss of confidence in, the organization is likely. Possible criminal or disciplinary action is likely.
6		Doomsday	Multiple instances of major systemic security breaches. Impact duration cannot be de termined and senior management will be required to place the company under voluntary administration or other form of major restructuring. Criminal proceedings against senior management is expected, and sub stantial loss of bus iness and failure to meet organizational objectives is unavoidable.

### Determine Resultant Risk Level

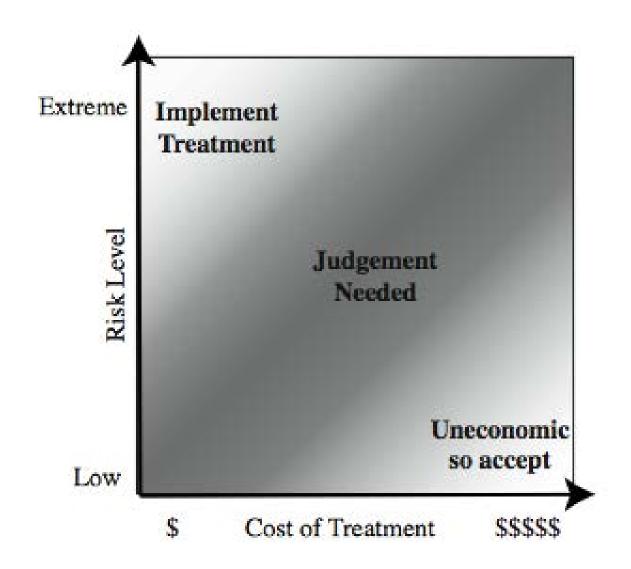
	Consequences						
Likelihood	Doomsday	Catastrophic	Major	Moderate	Minor	Insignificant	
Almost	Е	Е	Е	Е	Н	Н	
Certain							
Likely	Е	Е	Е	Н	Н	M	
Possible	Е	Е	Е	Н	M	L	
Unlikely	Е	Е	Н	M	L	L	
Rare	Е	Н	Н	M	L	L	

Risk Level	Description					
Extreme (E)	Will require detailed research and management planning at an executive/director					
	level. Ongoing planning and monitoring will be required with regular reviews.					
	Substantial adjustment of controls to manage the risk are expected, with costs					
	possibly exceeding original forecasts.					
High (H)	Requires management attention, but management and planning can be left to senior					
	project or team leaders. Ongoing planning and monitoring with regular reviews are					
	likely, though adjustment of controls are likely to be met from within existing					
	resources.					
<b>Medium (M)</b> Can be managed by existing specific monitoring and response procedures.						
	Management by employees is suitable with appropriate monitoring and reviews.					
Low (L)	Can be managed through routine procedures.					

# Document in Risk Register and Evaluate Risks

Asset	Threat/	Existing	Likelihood	Consequence	Level of	Risk
	Vulnerability	Controls			Risk	Priority
Internet Router	Outside Hacker	Admin	Possible	Moderate	High	1
	attack	password only				
Destruction of Data	Accidental Fire or	None (no	Unlikely	Major	High	2
Center	Flood	disaster				
		recovery plan)				

#### Risk Treatment Alternatives



#### Risk Treatment Alternatives

Three major alternatives for risk treatment:

- risk acceptance "take the risk"
- risk avoidance "do not do it"
- risk transferral "insure yourself, look for partners" Plus two alternatives that are really "normal" security measures:
- reduce consequence "back-ups, recovery plans"
- reduce likelihood "better security mechanisms and controls"

## Summary

- risk assessment is an important part of the IT security management process
- detailed risk assessment process involves
  - context including asset identification
  - identify threats, vulnerabilities, risks
  - analyse and evaluate risks
- deal with the risk assessment correctly