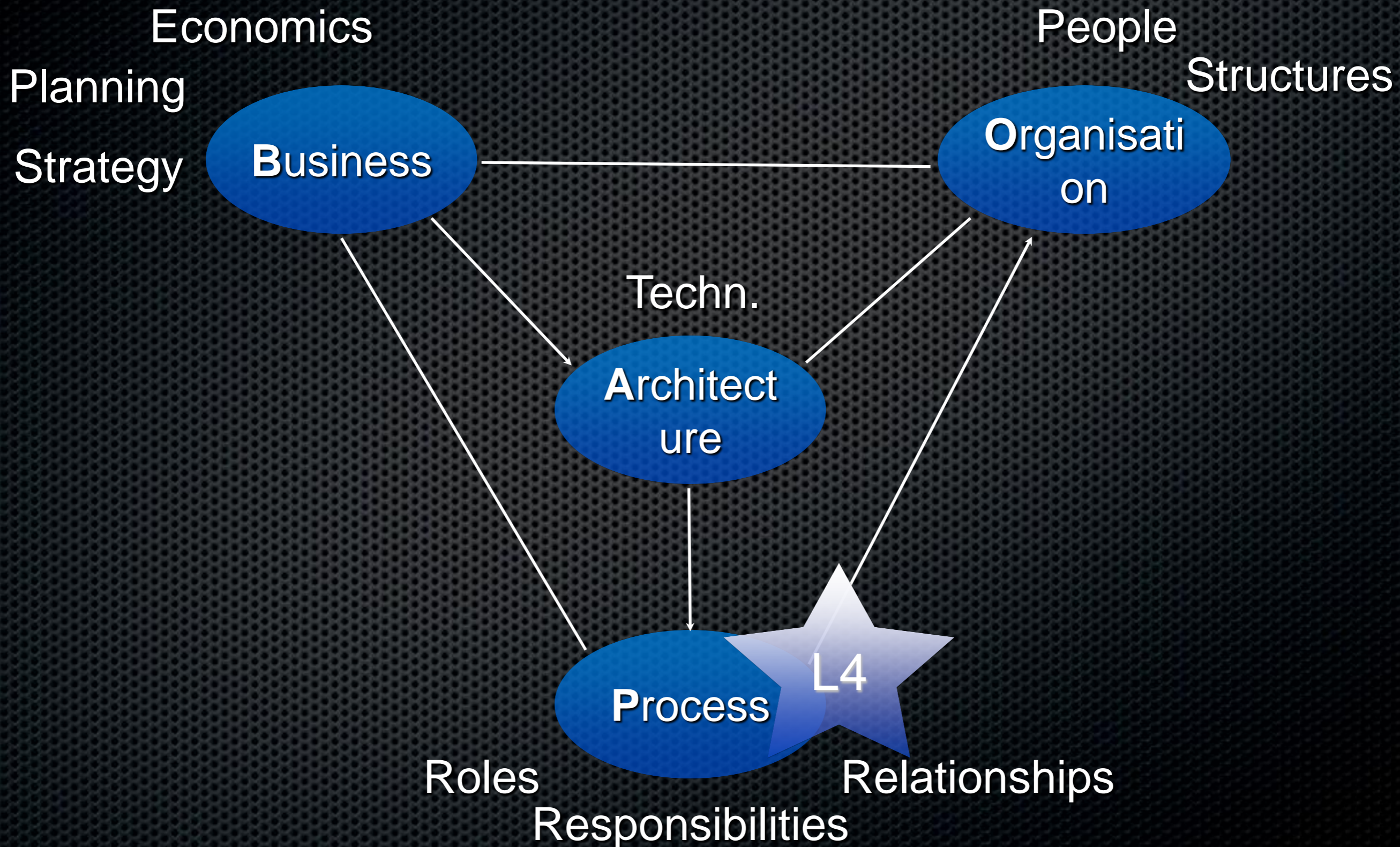


# Software Product Line Engineering

L4: Processes and SPL



# L4: Processes and SPL





# Processes

- **Software Engineering Process:** the total set of software engineering activities needed to transform requirements into software
- **Product Development Process:** the total set of engineering activities needed to transform requirements into products
  - Software (product) engineering refers to the disciplined application of engineering, scientific, and mathematical principles and methods to the economical production of quality software (products).



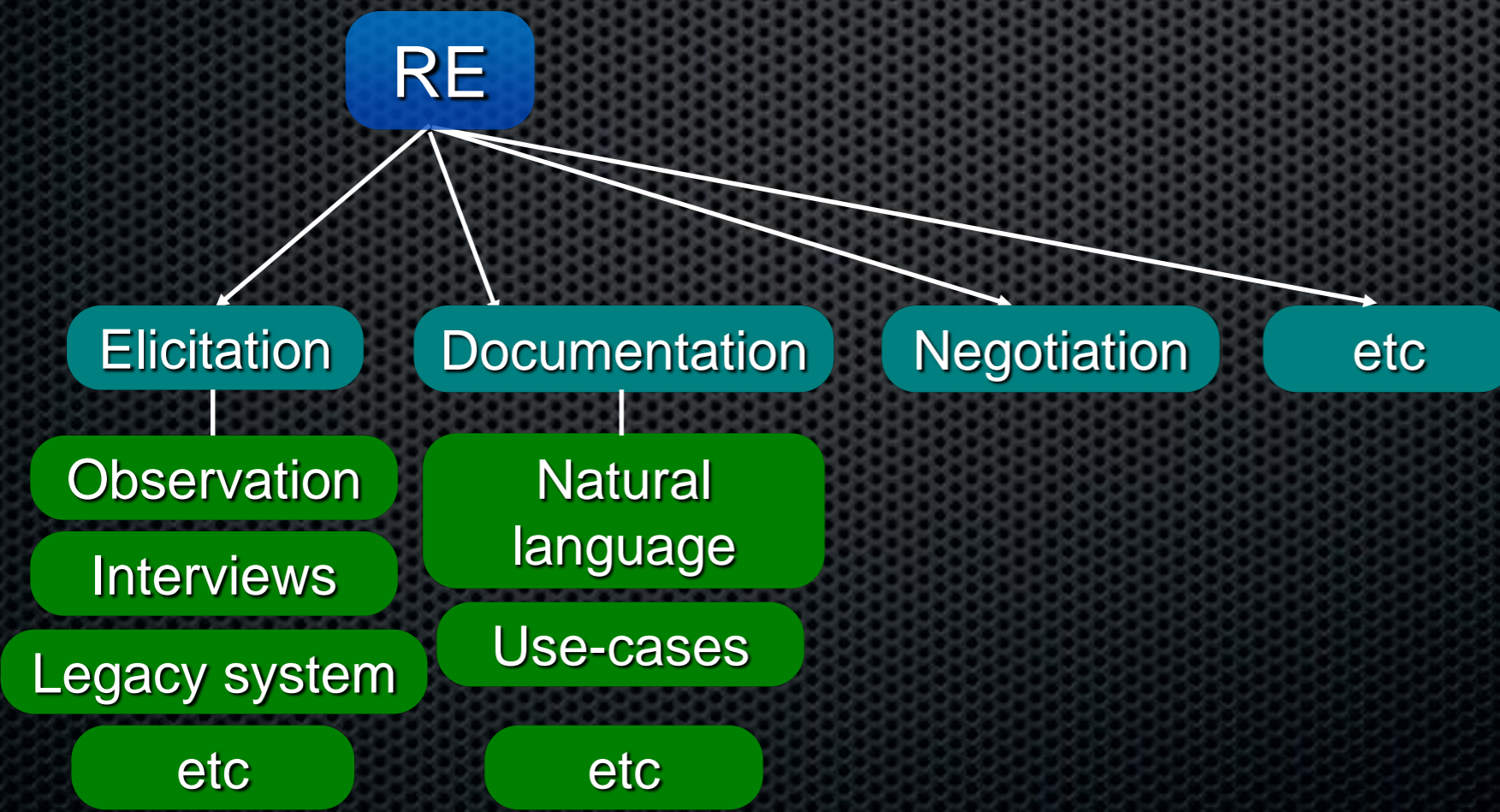
# Process examples

- Requirements Engineering (Main Process Area)
  - Elicitation (Sub-process Area)
    - Task observation (Activity/Action)
- Configuration Management
  - Configuration Item Identification
    - Risk analysis
    - Volatility (change Prone) analysis



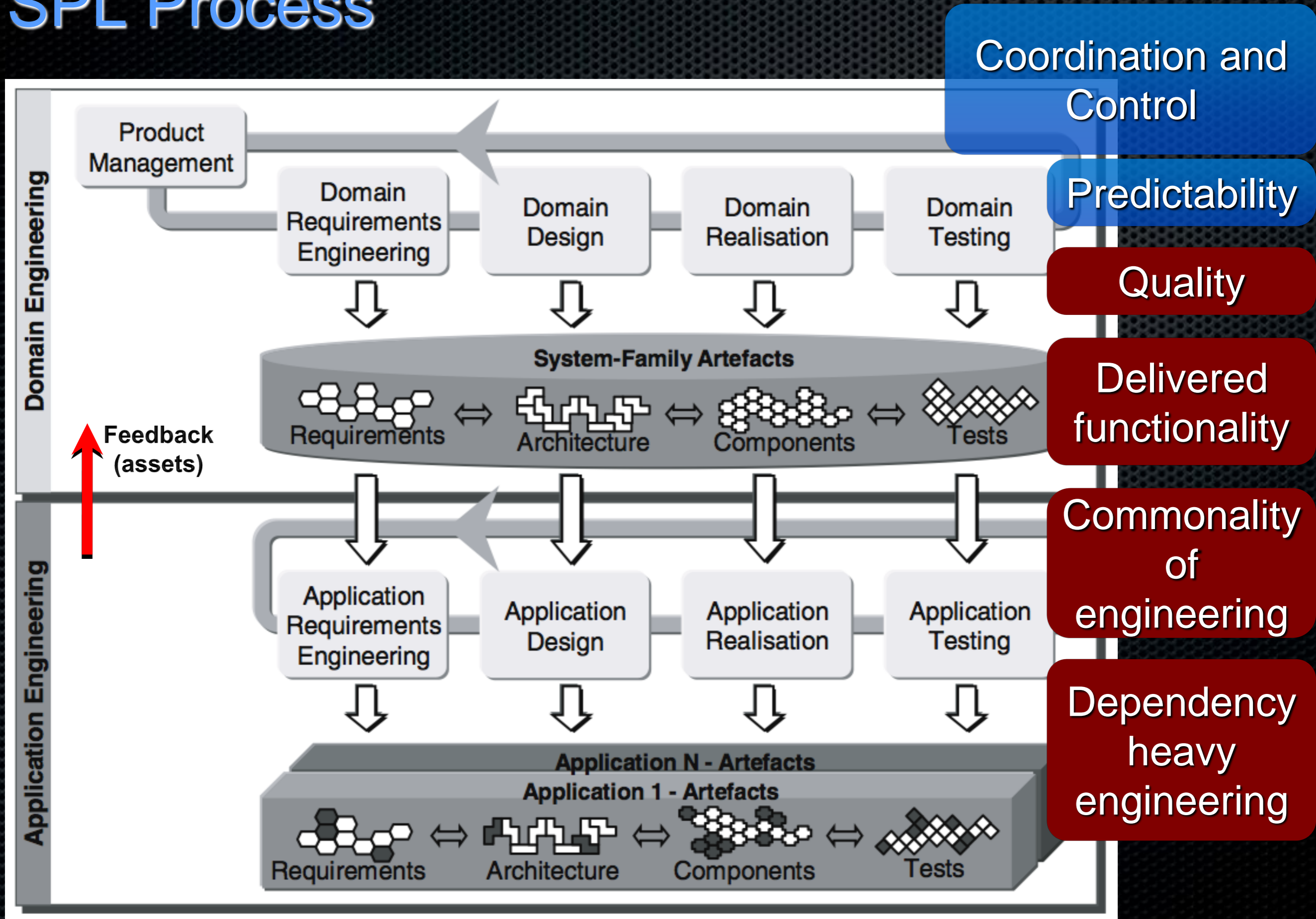
# Process examples

- Requirements Engineering (Main Process Area)
  - Elicitation (Sub-process Area)
    - Task observation (Activity/Action)
- Configuration Management (MPA)
  - Configuration Item Identification (SPA)
    - Risk analysis (Action), Change Prone analysis (Action)





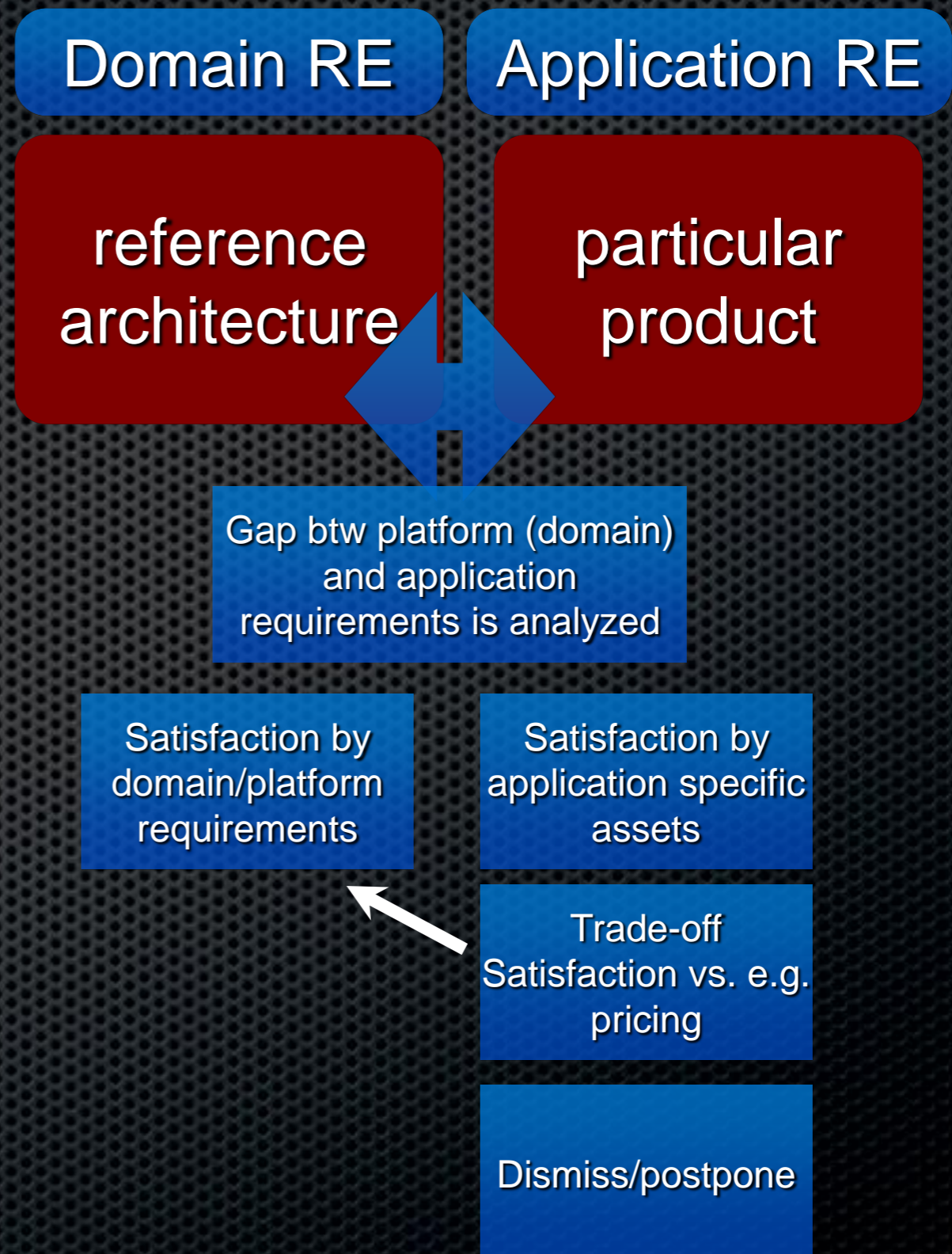
# SPL Process





# Requirements Engineering (RE)

- Elicitation
- Documentation
- Analysis and Negotiation
- Validation and Verification
- Management





# Elicitation

- **Domain** (Understanding it)
- **Problem (application) domain**  
What's the problem(s) and who can explain it to you
- **History**  
Previous systems / current systems  
Documentation  
Old requirements/design etc.
- **Competitors**  
Have they solved the problem and how?
- **Surrounding environment**  
Other systems, processes which the system should support (and/or processes which the system influences)

## Domain

- internal (development org.) stakeholders (e.g. PM, developers, architects, support, STRATEGIES)
- external (customer, domain, environmental, regulatory)

## Application

need vs. want

stakeholder weights (politics) and access

## ▪ **Stakeholders**

- (management, users, future users, system managers, partners, sub contractors, Law and Policy, customer's customers, domain experts, developers etc)
- Finding them (Stakeholder Identification)
- Getting access to them (Cost, Politics)

# PREPARATION



# Elicitation techniques

- Interviews
  - + Getting to know the present (domain, problems) and ideas for future system
  - Hard to see the goals and critical issues, subjective
- Group interviews
  - + Stimulate each other, complete each other
  - Censorship, domination (some people may not get attention)
- Observation (Look at how people actually perform a task (or a combination of tasks) – record and review...)
  - + Map current work, practices, processes
  - Critical issues seldom captured (e.g. you have to be observing when something goes wrong), usability issues seldom captured, time consuming
- Task demonstrations (Ask a user to perform a task and observe and study what is done, ask questions during)
  - + Clarify what is done and how, current work
  - Your presence and questions may influence the user, critical issues seldom captured, usability problems hard to capture



# Elicitation techniques 2

- Questionnaires
  - + Gather information from many users (statistical indications, views, opinions)
  - Difficult to construct good questionnaires, questions often interpreted differently, hard to classify answers in open questions and closed questions may be too narrow...
- Use cases and Scenarios (Description of a particular interaction between the (proposed) system and one or more users (or other terminators, e.g. another system). A user is walked through the selected operations and the way in which they would like to interact with the system is recorded)
  - + Concentration on the specific (rather than the general) which can give greater accuracy
  - Solution oriented (rather than problem oriented), can result in a premature design of the interface between the problem domain and the solution
- Prototyping
  - + Visualization, stimulate ideas, usability centered, (can be combined with e.g. use cases)
  - Solution oriented (premature design), “is it already done?!”



# Documentation

- **Natural Language (NL) Specification**  
(most common in industry)
  - + Everyone can do it/understand
  - + NL is a powerful notation (if used correctly)
  - Imprecise and Quality may vary
  - Use of attributes can improve accuracy  
ID, Title, Desc, Rationale, Source(s),  
Conflict, Dependencies, Prio. etc
- **Modeling** (where use-cases most common)
  - + Relatively easy to do
  - + Structure
  - + Reuse of effort (e.g. code generation)
  - Imprecise and Quality may vary
  - Solution oriented, don't catch non functional aspects (Quality Requirements)
  - Cost/time

Context Diagrams  
Event Lists  
Screens & Prototypes  
Scenarios  
Task Descriptions  
Standards  
Tables & Decision Tables  
Textual Process Descriptions  
State Diagrams  
State Transition Matrices  
Activity Diagrams  
Class Diagrams  
Collaboration Diagrams  
Sequence Diagrams

Complete  
Correct  
Feasible  
Necessary  
Prioritized  
Unambiguous  
Verifiable

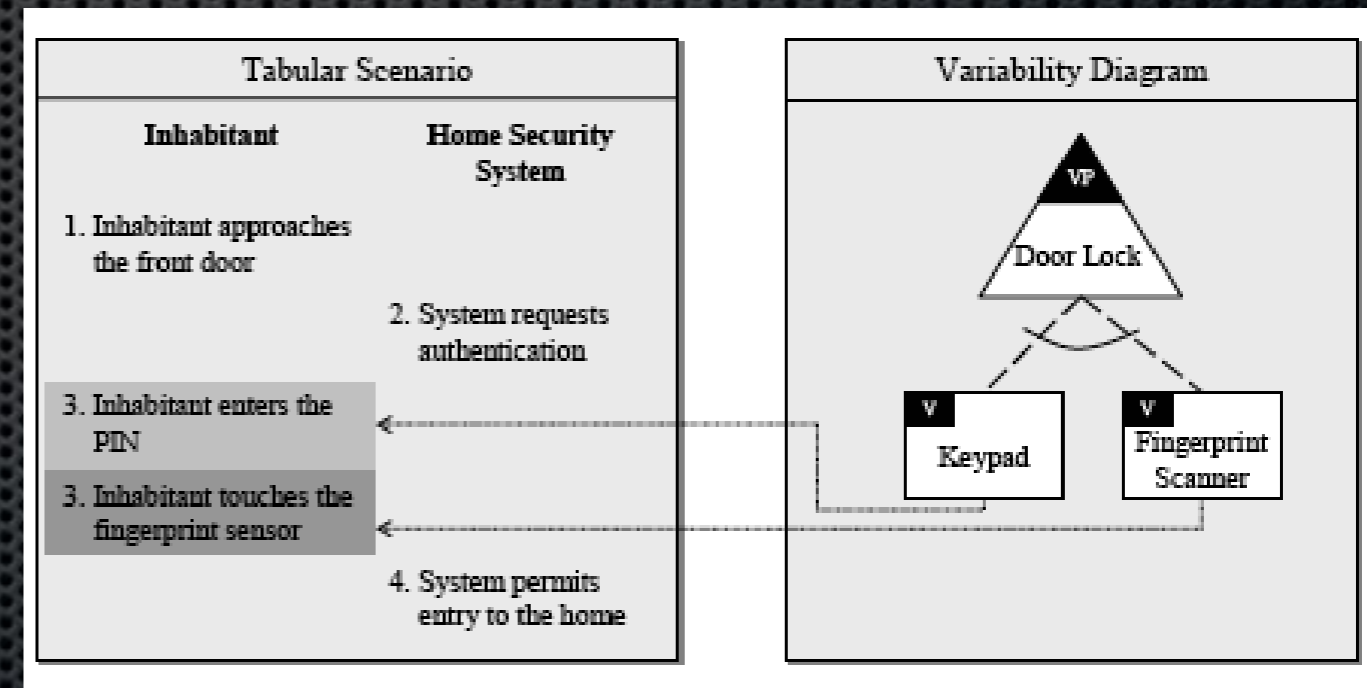
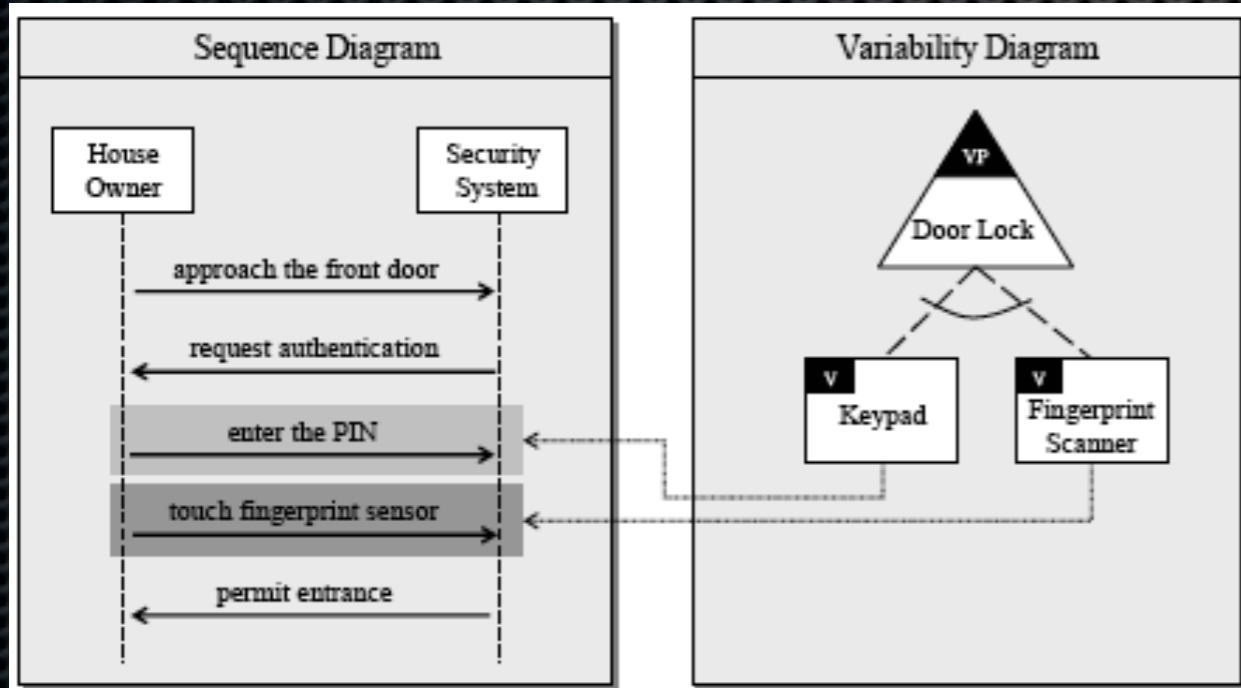
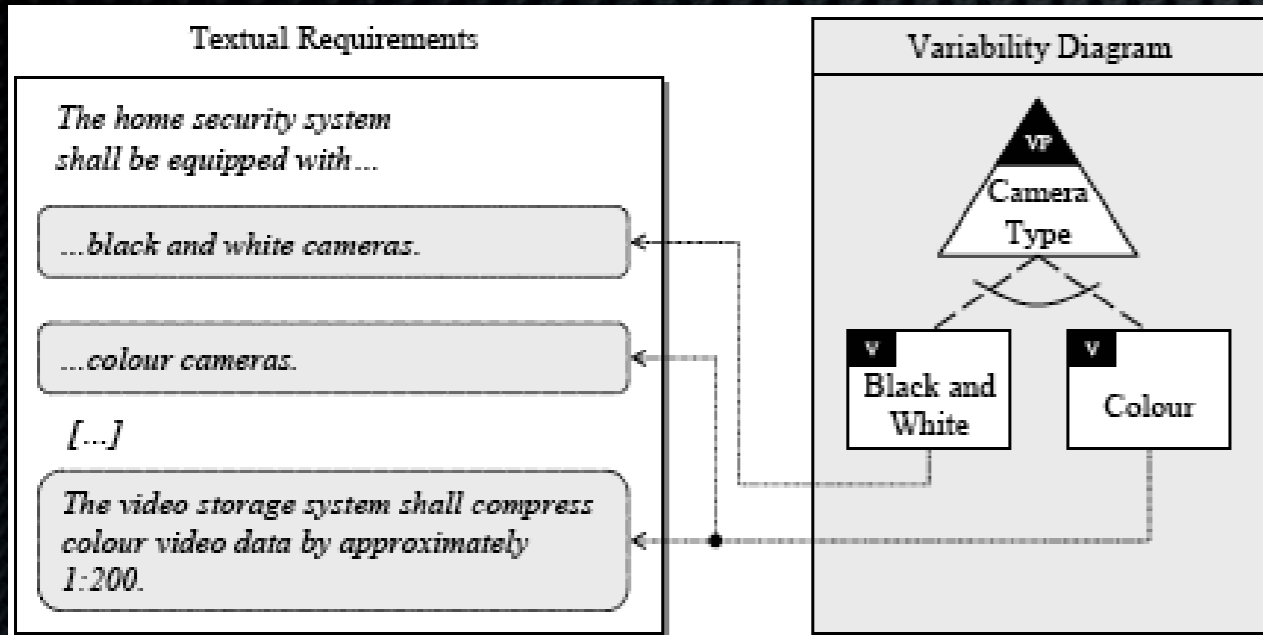


# Documentation 2

variability has to be mapped to requirements

Decision support: Domain or Application

Influences priority, risk, timeline, cost



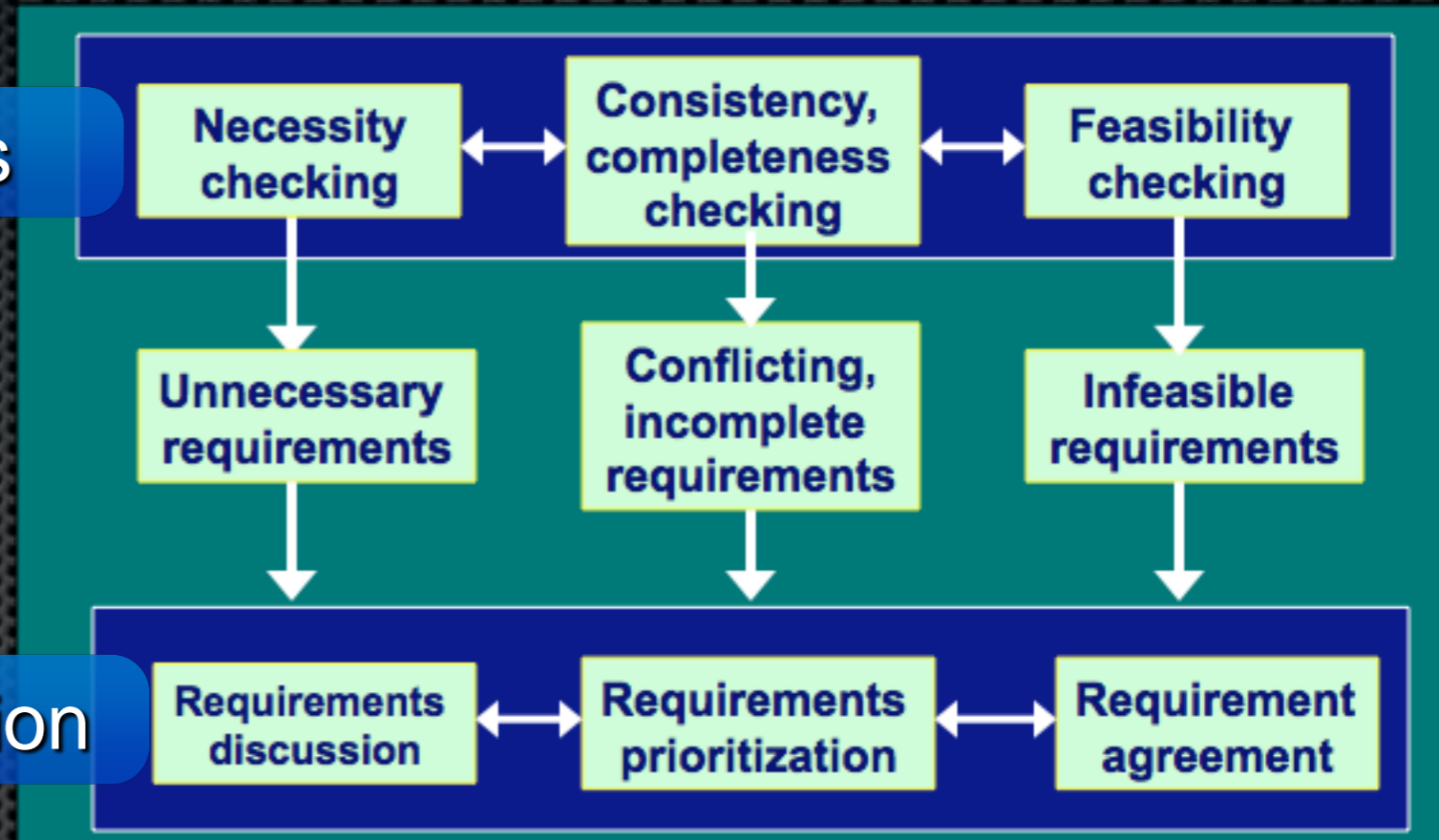


# Analysis and Negotiation

Aims to discover problems with requirements and reach agreement that satisfies all stakeholders

- Premature design?
- Combined requirements?
- Realistic within Constraints?
- Understandable?
- Conformance with business goals?
- Ambiguous?
- Necessary requirement?
- Customer Value
- Gold Plating?
- Testable?
- Complete?
- Traceable?
- Consistent Terminology?
- Fit Criteria
- Relevant?
- Measurable?
- Requirement or Solution?

## Analysis



## Negotiation

## Techniques

Interaction Matrices  
Requirements Classification  
Requirements Risk Analysis  
Boundary Definition



# Verification and Validation (quality assurance)

- Verification is the process of determining that a system, or module, meets its specification
- Validation is the process of determining that a system is appropriate for its purpose

are we building the right system

check if we have elicited and documented the right requirements

## Reviews/Inspections

Perspective based reading  
Checklist based reading  
Test Case Based Inspections  
Two Man Inspection  
(perspectives and checklist may include product line specific items like variability checks)

Reviews  
Inspections  
Checklists  
Goal-Means Analysis  
Req. Classifications  
Prototyping  
Simulation  
Mock-Up  
Test-Cases  
Draft User Manual

the earlier you find a problem... errors introduced in the RE process are the most resource intensive to fix

(50x more costly to fix defects during test than during the RE)



# RE Management

- Definition of the RE process and its interfaces and management of requirements and the requirements process over time

- Configuration Management (!)

what to put under control

change management

version handling

- Tool support tool that supports your process

- Traceability policies(!)

source, forward, backward (pre-requisite for reuse)

Focal Point, CaliberRM, Serena, Rational Req. Pro

- Reuse (!)

the artifacts you are creating may be reused =  
quality and cost implications

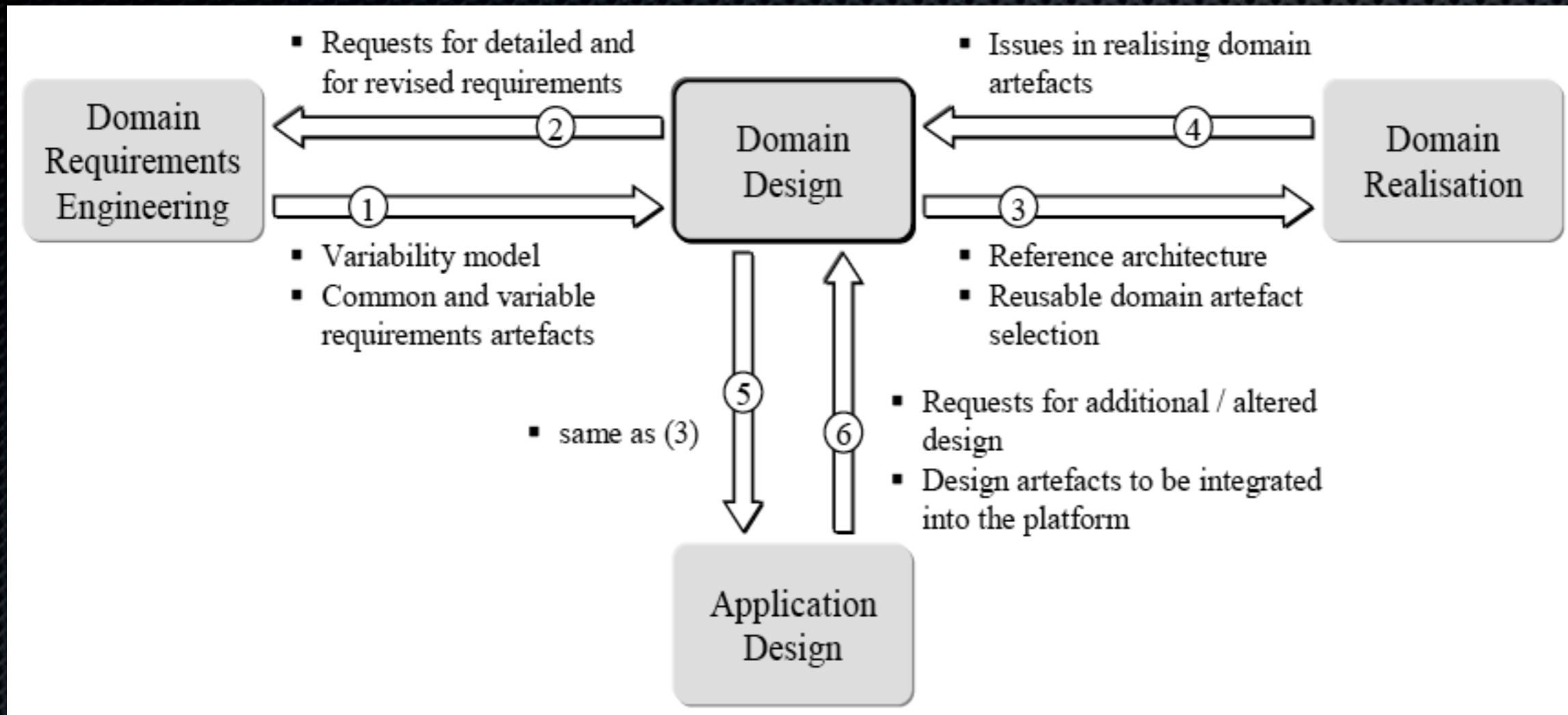
- Standards and policies (e.g. documentation)

least common denominator (what is good-enough) for RE you have to see beyond your role/needs

- Criteria for when to ignore policies



# Domain Design



- Based on the reference requirements (delivered by PM and RE) create a reference architecture (variability and design covered in different lecture)



# Domain Realization

- Make (assets built in-house)

control technical but also from a business perspective - is the asset a competitive (innovative asset)

- Buy (bought off-the-shelf)

often resource intensive assets (e.g. OS, middleware) but also infrastructure like RUP or CMMI

- Mine (reuse)

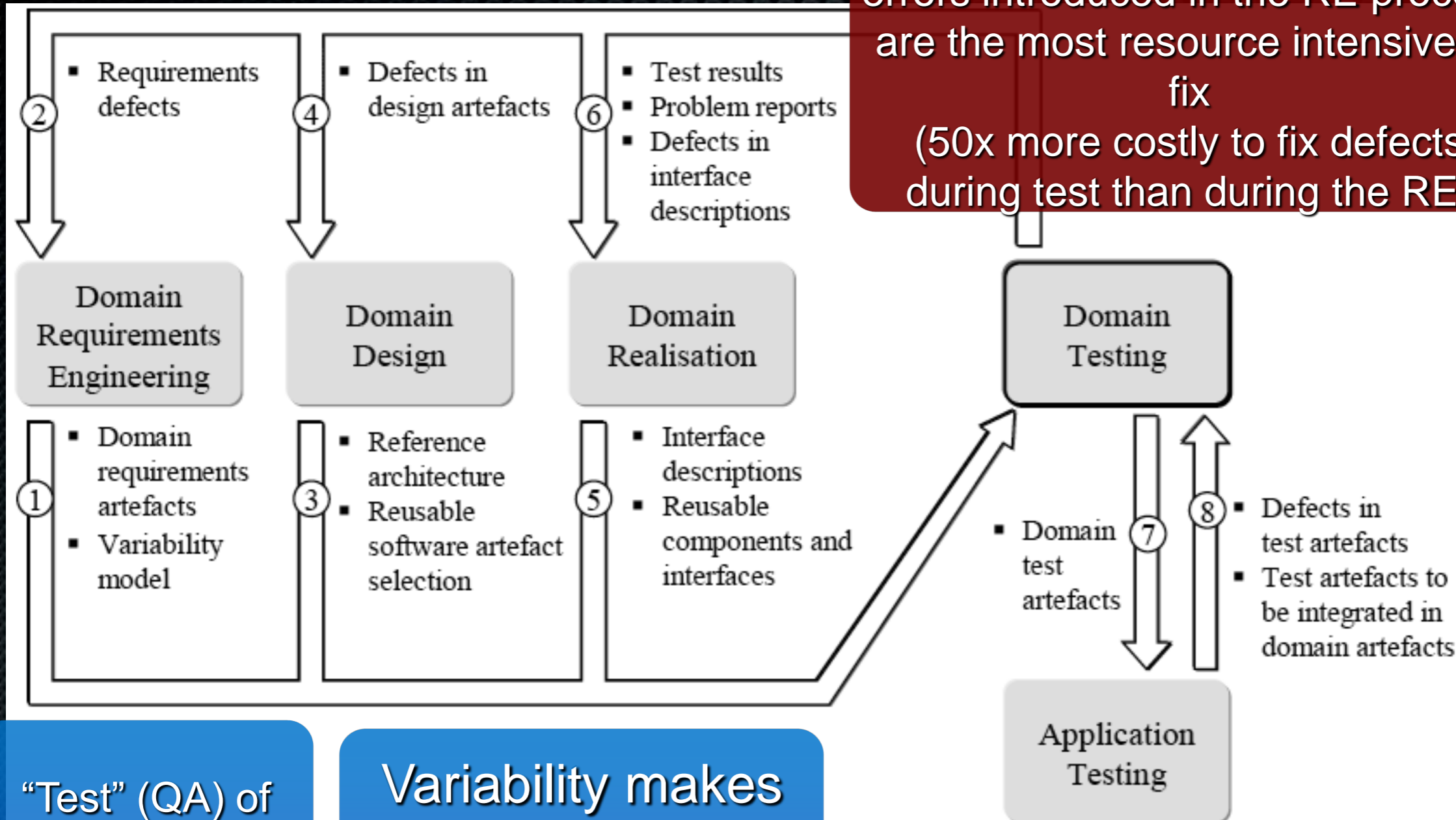
reuse of existing assets (e.g. other products) - often requires a lot of reengineering  
BUT application specific assets can be used and turned into a common asset

- Commission (3rd party)

specification in-house as a order to 3rd party (adherence to specification, specification quality, use of e.g. implementation proposals to assure common understanding)



# Domain Testing



“Test” (QA) of non-executables is !critical!

Variability makes brute force test impossible

Test suitable configurations (selected for best ROI) alt.

Use of e.g. stubs (fill on for absent/future plug-ins) BUT COST for creating and maintaining tests and e.g. stubs has to be weighed in (not to mention defects in test artifacts themselves)



# Testing Strategy

	Time to create	Absent variants	Early validation	Learning effort	Overhead
<i>(BFS)</i>	-	-	+	0	-
<i>(PAS)</i>	0	+	-	+	-
SAS	0	+	+	+	-
CRS	+	+	0	-	+
Combined SAS/CRS	+	+	+	0	0

BFS=Brute Force

PAS=Pure Application Strategy

SAS=Sample Application Strategy

CRS=Commonality and Reuse Strategy