

Risk Analysis

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(based on material from Lawrie Brown)

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Security Management Overview

- Security requirements means asking
 - what assets do we need to protect?
 - how are those assets threatened?
 - what can we do to **counter those threats**?
- IT Security management answers
 - determining security objectives and risk profile
 - perform security risk assessment of assets
 - select, implement, monitor controls

IT Security Management

- IT Security Management: a process used to achieve and maintain appropriate levels of security (including confidentiality, integrity, availability, accountability, authenticity and reliability.)
- IT security management functions include:
 - determining organizational IT security objectives, strategies, policies and security requirements
 - identifying and analyzing security threats to IT assets
 - identifying and analyzing risks
 - specifying appropriate safeguards
 - implementation and operation of safeguards
 - developing and implement a security awareness program
 - incident handling

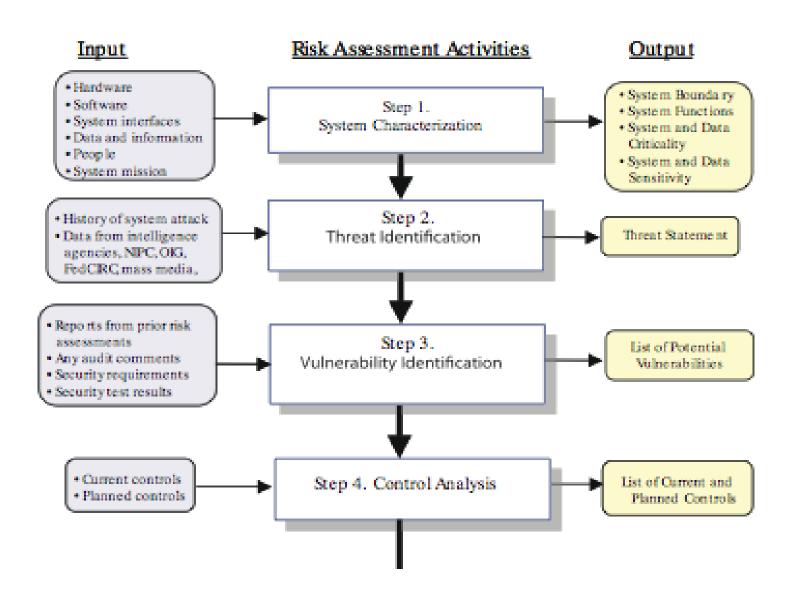
ISO 27000 Security Standards

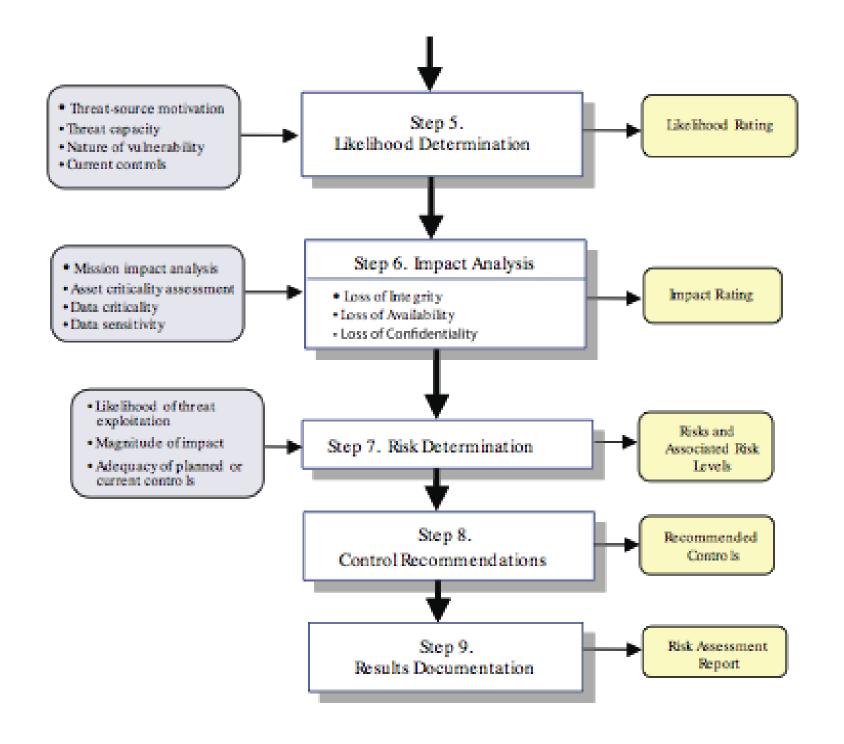
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ISO27000	a proposed standard which will define the vocabulary and definitions used in the 27000 family of standards.					
ISO27001	defines the information security management system specification and requirements against which organizations are formally certified. It replaces the older Australian and British national standards AS7799.2 and BS7799.2.					
ISO27002	currently published and better known as ISO17799, this standard specifies a					
(ISO17799)	code of practice detailing a comprehensive set of information security control objectives and a menu of best-practice security controls. It replaces the older Australian and British national standards AS7799.1 and BS7799.1.					
ISO27003	a proposed standard containing implementation guidance on the use of the 27000 series of standards following the "Plan-Do-Check-Act" process quality cycle. Publication is proposed for late 2008.					
ISO27004	a draft standard on information security management measurement to help organizations measure and report the effectiveness of their information security management systems. It will address both the security management processes and controls. Publication is proposed for 2007.					
ISO27005	a proposed standard on information security risk management. It will replace the recently released British national standard BS7799.3. Publication is proposed for 2008/9.					
ISO13335	provides guidance on the management of IT security. This standard comprises a number of parts. Part 1 defines concepts and models for information and communications technology security management. Part 2, currently in draft, will provide operational guidance on ICT security. These replace the older series of 5 technical reports ISO/IEC TR 13335 parts 1-5.					

Detailed Risk Analysis

- most comprehensive alternative
- assess using formal structured process
 - with a number of stages
 - identify likelihood of risk and consequences
 - hence have confidence controls appropriate
- costly and slow, requires expert analysts
- may be a legal requirement to use
- suitable for large organizations with IT systems critical to their business objectives

Risk Analysis Process





Establish Context

- determine the broad risk exposure of the organisation
 - related to wider political / social environment
 - and legal and regulatory constraints
 - provide baseline for organization's risk exposure
- specify organization's risk appetite
- set boundaries of risk assessment
 - partly on risk assessment approach used
- decide on risk assessment criteria used

Asset Identification

- identify assets
 - "anything which needs to be protected"
 - items of value to organization to meet its objectives
 - tangible or intangible
 - in practice try to identify significant assets
- draw on expertise of people in relevant areas of organization to identify key assets
 - identify and interview such personnel
 - see checklists in various standards

Threat Identification

- to identify threats or risks to assets ask
 - I. who or what could cause it harm?
 - 2. how could this occur?
- threats are anything that hinders or prevents an asset to provide the appropriate levels of the key security services:
 - confidentiality, integrity, availability, accountability, authenticity and reliability
- assets may have multiple threats

Vulnerability Identification

- identify exploitable flaws or weaknesses in organization's IT systems or processes
- hence determine applicability and significance of threat to organization
- note that you need a combination of a threat and a vulnerability to create a risk to an asset
- use lists of potential vulnerabilities in standards etc

Analyse Risks

- specify likelihood of occurrence of each identified threat to asset given existing controls
 - management, operational, technical processes and procedures to reduce risk exposure
- specify consequence should the threat occur
- hence derive overall risk rating for each threat:
 risk =
 probability threat occurs x cost to organization
- in practice very hard to determine probabilities exactly, thus you may need to use qualitative (rather than quantitative) ratings for each
- aim to order resulting risks in order to treat them

Determine Likelihood

Rating	Likelihood	Expanded Definition				
	Description					
1	Rare	May occur only in exceptional circumstances and may				
		deemed as "unlucky" or very unlikely.				
2	Unlikely	Could occur at some time but not expected given current				
		controls, circumstances, and recent events.				
3	Possible	Might occur at some time, but just as likely as not. It may be				
		difficult to control its occurrence due to external influences.				
4	Likely	Will probably occur in some circumstance and one should				
		not be surprised if it occurred.				
5	Almost	Is expected to occur in most circumstances and certainly				
	Certain	sooner or later.				

Determine Consequence

Rating	Consequence	Expanded Definition.
1		Generally a result of a minor security breach in a single area.
1	insignificant	Impact is likely to last less than several days and requires only
		minor expenditure to rectify.
<u> </u>	Minor	Result of a security breach in one or two areas. Impact is likely to
_	MIIIOr	
		last less than a week, but can be dealt with at the segment or project
		level without management intervention. Can generally be rectified
2	3.6	within project or team resources.
3	Moderate	Limited systemic (and possibly ongoing) security breaches. Impact
		is likely to last up to 2 weeks and generally requires management
		intervention. Will have ongoing compliance costs to overcome.
4	Major	Ongoing systemic security breach. Impact will likely last 4-8 weeks
		and require significant management intervention and resources to
		overcome, and compliance costs are expected to be substantial.
		Loss of business or organizational outcomes is possible, but not
		expected, especially if this is a once off.
5	Catastrophic	Major systemic security breach. Impact will last for 3 months or
		more and senior management will be required to intervene for the
		duration of the event to overcome shortcomings. Compliance costs
		are expected to be very substantial. Substantial public or political
		debate about, and loss of confidence in, the organization is likely.
		Possible criminal or disciplinary action is likely.
6	Doomsday	Multiple instances of major systemic security breaches. Impact
		duration cannot be de termined and senior management will be
		required to place the company under voluntary administration or
		other form of major restructuring. Criminal proceedings against
		senior management is expected, and substantial loss of business and
		failure to meet organizational objectives is unavoidable.
	Rating 1 2 3 4	1 Insignificant 2 Minor 3 Moderate 4 Major 5 Catastrophic

Determine Resultant Risk

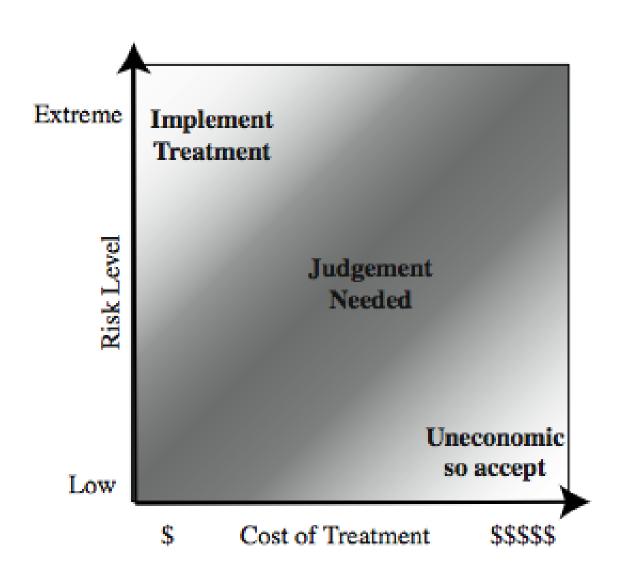
No. 200 200 200 200 200 200 200 200 200 20	Consequences						
Likelihood	Doomsday	Catastrophic	Major	Moderate	Minor	Insignificant	
Almost	Е	Е	Е	Е	Н	Н	
Certain							
Likely	Е	Е	Е	Н	Н	M	
Possible	Е	Е	Е	Н	M	L	
Unlikely	Е	Е	Н	M	L	L	
Rare	Е	Н	Н	M	L	L	

Risk Level	Description						
Extreme (E)	Will require detailed research and management planning at an executive/director						
	level. Ongoing planning and monitoring will be required with regular reviews.						
	Substantial adjustment of controls to manage the risk are expected, with costs						
	possibly exceeding original forecasts.						
High (H)	Requires management attention, but management and planning can be left to senior						
	project or team leaders. Ongoing planning and monitoring with regular reviews are						
	likely, though adjustment of controls are likely to be met from within existing						
	resources.						
Medium (M)	Can be managed by existing specific monitoring and response procedures.						
	Management by employees is suitable with appropriate monitoring and reviews.						
Low (L)	Can be managed through routine procedures.						

Document in Risk Register and Evaluate Risks

Asset	Threat/	Existing	Likelihood	Consequence	Level of	Risk
	Vulnerability	Controls			Risk	Priority
Internet Router	Outside Hacker	Admin	Possible	Moderate	High	1
	attack	password only				
Destruction of Data	Accidental Fire or	None (no	Unlikely	Major	High	2
Center	Flood	disaster				
		recovery plan)				

Risk Treatment Alternatives



Risk Treatment Alternatives

- risk acceptance
- risk avoidance
- risk transferal
- reduce consequence
- reduce likelihood

Summary

- risk assessment is an important part of the IT security management process
- detailed risk assessment process involves
 - context including asset identification
 - identify threats, vulnerabilities, risks
 - analyse and evaluate risks
- deal with the risk assessment correctly